

EXCESS MATERIALS ON HAND
THAT THE CUSTOMERS OR EMPLOYEES
DO NOT NEED RIGHT NOW

EXCESS RAW MATERIALS, WIP OR FINISHED GOODS. INCOMPLETE TESTING OR DOCUMENTATION.



BOOK: DEVELOPING LEAN LEADERS AT ALL LEVELS, BY JEFF LIKER & GEORGE TRACHILIS

ASK, WHAT IS THE STRATEGIC AMOUNT OF INVENTORY NEEDED?
ABOVE THAT AMOUNT HIDES PROBLEMS, ADDING TO LEAD TIME

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